Our hearts in the right place

Prevent. Take action. Get well
Local pride, global standing

The Montreal Heart Institute is one of the world’s leading cardiology centres—a reputation it has earned from the high quality of not only its patient care but also its research, prevention and teaching activities.

Its values are founded on respect for patients and their families and concern for their quality of life, the recognition of human resources, sound management, the constant search for excellence and innovation, the protection of public health, an openness to the community and the health care network, as well as transparency and patients’ informed consent.

Since 1977, the Montreal Heart Institute Foundation has collected and administered funds to support research, care, prevention and teaching at the Institute. The Foundation therefore has a hand in the excellence of a world-class institution that serves the Quebec community.

Through its values and commitment, the Foundation contributes to the innovative approach and lasting future of the Montreal Heart Institute. It places value on involvement, integrity, listening and respect to obtain conclusive and effective results, all while responsibly, honestly, transparently and soundly managing the funds entrusted to it. The Foundation relies on the valuable contribution of many volunteers to continually surpass its goals.
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Message from the Chair of the Board and the Executive Director of the Montreal Heart Institute

In the past few months, the Montreal Heart Institute (MHI) was recognized as an independent institution under An Act to modify the organization and governance of the health and social services network, in particular by abolishing the regional agencies (Bill n°10). At the same time, we made our 2014-2019 Strategy Plan public. It describes the actions we will take over the next five years and bears the following subtitle as a promise: prevent, take action, get well. The plan will require $155.8 million and we are happy to announce that $70.4 million has already been raised. Many THANKS to our partners in this major undertaking.

I also want to mention that this year again, and despite significant budget cuts, we have been able to improve patients’ access to treatments, especially in hemodynamics, cardiac surgery and electrophysiology procedures… all while maintaining a balanced budget. In fact, 1,785 cardiac surgeries (40 more than in 2013-2014), including 13 heart transplants and 13 artificial heart transplants, took place over the past year. Furthermore, 86 valves were inserted using a percutaneous or transapical approach, while 2,595 drug-eluting stents (1,875 in 2013-2014) and 466 defibrillators were implanted in patients. In addition, the rate of infection linked to these procedures was under 3%, ranking the MHI as one of the most efficient hospitals in the world.

In regards to the MHI’s accomplishments related to teaching, it is worth noting that continuing education activities using videoconferencing technology was offered to two dozen hospitals in Quebec. These sessions, along with workshops given by our electrophysiology specialists, allowed 64 doctors from around the world to receive training in cardiac electrophysiology.

Statistics when it comes to prevention are also very telling: more than 7,500 visits to prevention clinics, 4,000 cardiovascular evaluations in primary and secondary prevention at the EPIC Centre and nearly 1,000 interventions with our hospitalized patients within the smoking cessation program.

In research, many progresses have been made in human genetics and the MHI was involved in several major clinical studies. In fact, our researchers have made significant discoveries that have contributed to improving treatments for coronary disease and atrial fibrillation. For instance, the team of Dr. Tardif and Dr. Dubé discovered a gene mutation that predicted patients’ response to a drug that increases good cholesterol. It is a world first in the fields of cardiology and personal medicine that will allow the MHI to carry out the largest cardiovascular pharmacogenomics study in the world.
This year also marked the Institute’s 60th anniversary. The meticulously prepared celebrations met our high expectations and the Canadian Journal of Cardiology even devoted an entire special edition to the momentous occasion. Some of the most memorable and successful events included an evening honouring the Institute’s founders at Birks, a benefit at the Montreal Museum of Fine Arts, a concert by Gregory Charles and the Bal des Vins-Coeurs. Two words can sum up the emotions felt by everyone involved: Pride, for everything accomplished over the past six decades, and Mobilization, for everything we will achieve in the future.

Other happy moments allowed us to highlight the accomplishments of the MHI’s team. One such instance was the tribute to Dr. Martin Juneau for 30 years of innovative work that has contributed to making the MHI an uncontested leader in prevention in North America. Moreover, the Association Québécoise des établissements de santé gave the MHI a special communications award for its new website, acknowledging the Institute’s work and devotion to informing the general public about cardiovascular diseases. And finally, we all experienced strong emotions when Ginette Reno’s cardiologist, Dr. Jean-Lucien Rouleau, gave her a prescription to sing the national anthem in front of Montreal Canadiens fans.

In honour of their work over the past six decades and for their contribution to the Montreal Heart Institute’s success, we want to once again thank all the doctors, nurses, health professionals and interns, non-medical staff, administrators, volunteers, the Foundation team as well as our precious partners, Université de Montréal which is affiliated with the Institute, the Ministère de la Santé et des Services Sociaux, and of course all our generous donors who have played a huge part in the MHI’s success. We also wanted to pay tribute to the Desmarais family, who have greatly helped the MHI, by renaming the MHI’s Research Centre the “Centre de recherche Famille Desmarais”.

In sum, this pivotal year provided us with great reasons to continue to surpass our goals in the coming years.

Chair of the Board
Pierre Anctil

Executive Director
Dr. Denis Roy
One look at how much the Montreal Heart Institute (MHI) has progressed over the past few decades is all it takes to understand how important the Foundation is to maintaining the MHI’s role as a leader. Contributions from the Foundation represent a genuine lever to helping it stand out in the medical field. In fact, to this day the Foundation has raised more than $200 million for the MHI.

This year, the Foundation raised a net income of $19.7 million (before payment of contributions). A little over $10.4 million was given to the MHI while almost $4.8 million was added to the endowment fund. Nearly $3.9 million will be invested in the MHI’s “Invest in Excellence” development project. The Foundation’s gross income was slightly higher over the past fiscal year, due in part to an increase in investment revenues totalling $2.4 million. In 2014-2015, the Foundation’s assets increased by $11.7 million and now total $134.3 million.

In order to optimize its revenues, the Foundation has reviewed its endowment fund’s investment policy and will implement a new one in the coming summer. In terms of governance, the Foundation completely revised and updated its regulations in order to make sure they are in line with Best practices.

In celebration of the Institute’s 60th anniversary, the Foundation awarded 10 medals of honour during a special event held at Power Corporation of Canada. In recognition for their dedication, the Foundation’s medals were awarded to Ms. Nicole Bureau-Tobin, Ms. Suzanne Lévesque, Mr. André Bérard, Mr. Raymond Fortier, Mr. Serge Godin, Mr. Tony Meti, Mr. Jean Royer, Mr. Michael Sabia, Mr. Louis A. Tanguay and Mr. Yves Archambault. Through their actions, these individuals have all made a difference for the Foundation.

During this exceptional year of celebration, the Grand Bal des Vins-Cœurs, one of the Foundation’s flagship activities, renewed its image and for the first time was held this year at the Uniprix Stadium. The event raised more than $3 million, including a $1.5 million donation from the Marcelle and Jean Coutu Foundation which will serve to finance the Chair in Innovative Surgical Treatment for Heart Failure at Université de Montréal.

This year also marked the creation of a new event when the young business leaders group held their first Izakaya fundraiser. Numerous young professionals attended the Japanese-themed event and the Foundation is thrilled to count on their support.
Every donation is extremely important. That’s why we want to thank our 30,000 donors who believe in our cause year after year. Their help is crucial to the Foundation’s mission. Thank you to the Kaufman estate for creating the Richard I. Kaufman Fund dedicated to supporting the Anesthesia Department and intensive care unit. Thank you to the Mel Hoppenheim Family Foundation which will finance a CT scanner room. Thank you to the Gagnon family for a donation that allowed the MHI to expand the technology park devoted to echocardiography by acquiring new generation equipment. Thank you to the Morris & Bella Family Foundation whose donation will finance the purchase of a latest generation ultrasound device. Thank you to IGA Sobeys, a partner of the Foundation for the past 29 years whose accumulated annual contributions will this year total more than $8.1 million. And finally, thank you to the Desmarais family. In recognition of their continued support, the Foundation has named the Centre de recherche Famille Desmarais in their honour.

Every year, the Foundation works hard to make sure its administrative fees remain very low. This can only be achieved thanks to our volunteers, members of the Board of Directors and its various committees, the Cirque du Soleil, the SAQ, Maison Birks, Ig2, Publipage and Transcontinental. We also want to thank the MHIF’s dedicated employees who work hard every day to obtain the funding necessary for the advancement of cardiovascular knowledge and care. Thanks to them, the Institute remains an innovative health centre that provides exceptional care to Quebecers. Thank you to every one of these caring individuals and to all our donors for their immense generosity. Thanks to you, the Montreal Heart Institute can help make hearts beat.

Chair of the Board
Henri-Paul Rousseau

Executive Director
Mélanie La Couture
The uncontested leader in the prevention of heart disease in North America.

The most important cardiology research centre in Canada, at the global forefront of innovation.

Outstanding personalized medical treatments in a modern environment.
The Montreal Heart Institute stands apart from other major Quebec hospitals through its highly specialized treatments and the importance of its research.

Over the next few years, the Institute aims to pursue its tradition of innovation and will invest in the most promising fields in order to maintain its status as an international centre of excellence in cardiology. The goal is to continue making life-changing discoveries, improve the effectiveness of treatments and offer outstanding treatments in a modern environment. To achieve this, the Montreal Heart Institute has aligned itself with four strategic pillars that will ensure it remains an undisputed leader:

1. **CARDIOVASCULAR IMAGING**
   - Increasingly sophisticated techniques in order to prevent the incidence of certain cardiovascular diseases.

2. **CARDIOVASCULAR GENETICS**
   - New approaches in order to identify hereditary factors to provide tailored treatments to patients and their families.

3. **PREVENTION**
   - Programs and research projects that bring about a significant decrease in the incidence of heart disease.

4. **THE LATEST TREATMENTS**
   - Innovative, ultraspécialized therapies offered in a modern facility equipped with state-of-the-art technology.
Key numbers

The Montreal Heart Institute is...

- More than 2,084 employees, including 539 nurses and 77 regular researchers
- 230 physicians members of the CPDP, including 60 cardiologists, 12 cardiac surgeons and 12 anesthesiologists
- 12 pharmacists members of the CPDP
- Over 680 students, interns, residents and fellows in cardiology-related fields
- 153 licenced beds (150 set up) including 21 in coronary care, 21 in medical intensive care and 24 in surgical intensive care
- Highly specialized care
- The largest centre for preventive medicine in Canada
- The leading teaching hospital for cardiovascular disease in Canada
- A world-renowned research centre

Annual activities...

- 2,121 surgical procedures, including 1,785 major heart surgeries (coronary bypasses, valvular surgeries and heart transplants) and 336 other surgical procedures, including biopsies
- 6,582 hemodynamic procedures
- 2,332 electrophysiology procedures
- 7,681 hospital admissions
- 17,131 visits to emergency
- 80,972 visits to the emergency department

The Montreal Heart Institute Foundation...

- $10.4 million allocated to the Institute in 2014-2015 specially for care, research, prevention and teaching
The MHI’s Clients

Where our hospitalized patients come from:

- **28%** from the Island of Montreal
- **72%** from outside of Montreal

Average age of our patients: **67 years**

Types of procedures:

- **2,271** patients received endovascular coronary, bioabsorbable, drug-eluting or standard stents
- **888** patients had a coronary bypass
- **755** patients had valvular heart surgery (107 by a minimally invasive approach)
- **634** received a cardiac pacemaker
- **603** patients underwent catheter ablation of cardiac arrhythmia
- **466** received a cardiac defibrillator
The Montreal Heart Institute’s accomplishments

The Montreal Heart Institute’s remarkable accomplishments have helped it rank among the most prominent cardiology centres in the world thanks to both the quality of care it offers patients and for its dedication to research, prevention and teaching.

Care

The Montreal Heart Institute brings together passionate experts who push the boundaries of medicine to provide ultraspecialized care to Quebeckers.

With the support of the Foundation, the Institute’s mission is to provide patients with exceptional personalized and high-precision care in a modern and cutting-edge environment.

Interventional Cardiology

The 23rd Interventional Cardiology Symposium took place at Place des Arts on June 12 to 14, 2014. Participants were able to view a live feed of procedures taking place in the Montreal Heart Institute’s hemodynamics rooms. This medical training activity showcased the Institute’s excellence and leadership in interventional cardiology, in partnership with internationally-renowned expert colleagues.

Thanks to their in-depth expertise, and renowned for these broadcasts, the Electrophysiology Service team was invited in 2014 to present cases via a live feed to two of the industry’s most prestigious congresses, TCT and PCR. This partnership with Columbia University (TCT) and the PCR family will help us demonstrate the expertise that has been developed within our service for more than 25 years.

From a clinical standpoint, 2014 was a year marked by an important accomplishment: we achieved the status of international centre of excellence in 3 leading-edge fields: implantation of bioabsorbable stents (stents implanted to open obstructed coronary arteries, different from metal stents because they are eventually completely absorbed by the body), percutaneous occlusion of atrial appendages (the part of the heart where blood clots can accumulate is sealed off; these clots can reach the brain and cause paralysis) and percutaneous treatment for mitral insufficiency (repair of a leaky heart valve using technology similar to staples that can be applied without open heart surgery). This is a testament to the Montreal Heart Institute’s global reputation as a clinical and scientific leader in these highly specialized fields.

A 9th echocardiography room

Over the last year, a dedicated donation allowed the MHI to consolidate the technology park devoted to echocardiography by acquiring a latest generation device. Considering how much imaging and cardiology intervention has progressed in the last few years, this new addition has significantly increased the number of exams that can be carried out by several hundreds. In addition, it has increased access to the echocardiography lab so staff can analyze the impact of new techniques developed at the MHI such as new prosthetic heart valves, new procedural techniques (TAVI, Mitra-Clip, etc.) and new imaging techniques (4D, myocardite mechanism, etc.). It is an incredible asset that will allow the echocardiography lab to maintain its leading-edge status in cardiovascular imaging.
Implantation of a new leadless miniature cardiac pacemaker

On October 24, 2014, Dr. Bernard Thibault and Dr. Marc Dubuc, electrophysiology cardiologists at the MHI and professors of medicine at Université de Montréal, implanted a new Nanostim leadless pacemaker in an 87-year-old patient. It was the first time the procedure was performed in Quebec and the patient was discharged less than 24 hours later. The device, developed by St. Jude Medical, is smaller than a AAA battery and can be inserted without a lead or thoracic incision. It is completely located within the heart’s right ventricle and leaves no scar or permanent lump under the skin. The Montreal Heart Institute is the only centre in Quebec to have taken part in the “Leadless II” international clinical trial.

“Taking brisker walks... doing yard work without experiencing a shortness of breath, being able to dance more freely. In sum, thanks to your help, I’ve never felt better.”

Gaétan Cadieux, August 2014

Minimally invasive surgery

The MHI is a renowned leader when it comes to developing minimally invasive surgical procedures. In fact, the 500th intervention of this type was recently performed on the mitral valve. Additionally, new prosthetic heart valve technology allows doctors to replace the aortic valve with only a small incision and without the use of sutures.

The first use in Quebec of the Reveal LINQ miniature cardiac monitoring system

On May 13, 2014, the MHI became the first hospital in Quebec and one of the first in Canada to implant the Reveal LINQ ICM, the world’s smallest cardiac monitoring system. The team responsible for this accomplishment included cardiac electrophysiologists Peter Guerra and Bernard Thibault and fellow Sandrine Venier. Media representatives were invited to the MHI to witness this momentous first.

The device, almost invisible to the naked eye once inserted, allows doctors to continuously monitor their patients’ heart rates. Thanks to the remote monitoring system CareLink, doctors are notified if a patient experiences a cardiac event.

MHI specialists implant the 51st SynCardia artificial heart in a 20-year-old patient

During the fall of 2014, specialists at the MHI implanted the 50th and 51st SynCardia artificial hearts, the latter in a 20-year-old patient. An artificial heart represents the only solution for patients in danger of dying from biventricular failure when danger for a heart transplant. The total artificial heart allows for better blood flow which in turn increases chances of survival and enhances the patient’s health until they can receive a heart transplant. The Montreal Heart Institute is the only centre in Canada to implant the CardioWest (SynCardia) total artificial heart and performs the procedure three to five times every year.
The Montreal Heart Institute’s accomplishments
(continued)

“… Thanks to you, I am doing well and am feeling even better… than I have in a long time. Thank you again.”

Pierre Beaulieu, November 2014

A device that saves a lot of blood products

The Institute has acquired a Rotem® thromboelastometry system, used to measure the blood’s ability to clot. It can analyze the blood of patients who bleed in order to determine which blood component is at fault, allowing medical staff to provide the patient with the right blood product more quickly. The MHI was the first centre in Canada to purchase this device and the first hospital in Quebec to use it in a clinical setting. Thanks to an algorithm used by the department of anesthesiology and guided by the Rotem®, the Institute was able to reduce the amount of blood products needed in operating rooms and in the intensive care unit by at least 30%, representing annual savings of more than $930,000.

“… Our MHI performs wonders and miracles, including transplants. Thank you.”

Michel Martin, December 2014

Presence of a Users’ Committee at the MHI

In 2014-2015, the Users’ Committee consolidated the volunteer group. The Committee was also involved in creating a satisfaction survey carried out by the MHI in accordance with practices established by Accreditation Canada. The Committee also financed the Ethics Specialist position, among other things. Moreover, several meetings were held with the MHI’s executive team to discuss issues or concerns raised by patients and users in order to better understand their needs and the best ways to meet these needs.

“The quality of care I received was exceptional, as was the information they provided me… patient handbook… pre-admission meeting… post-operative education… they were all incredibly useful.”

Pierre Laramée, November 2014

A MHI team in Ethiopia

A team of medical specialists that included Dr. Nancy Poirier and Dr. Denis Bouchard, cardiac surgeons, Dr. Alexandra Chronopoulos, intensivist, Dr. Mounir Riahi, cardiology fellow at the MHI, and Dr. Joaquim Miro, hemodynamics cardiologist at CHU Sainte-Justine, made their way to the Cardiac Center in Addis Abeba in Ethiopia in order to perform hemodynamic cardiac surgeries and procedures. The mission’s goal was to train and educate local teams in order to develop the expertise available at the new hospital centre that is part of the Children’s Heart Fund of Ethiopia.
Prevention

Since its founding, the Montreal Heart Institute has made it a mission to demonstrate the cardiovascular benefits of physical activity. As the first Canadian centre recognized by the World Health Organization as a “Health Promoting Hospital,” the Montreal Heart Institute is positioned as an undisputed leader in the prevention of cardiovascular disease in North America.

Thanks to support from the Foundation, Institute specialists carry out cutting-edge research to reduce risk factors and promote healthy lifestyles in order to decrease the incidence of cardiovascular disease.

EPIC Centre: focusing on prevention

This year, prevention clinics welcomed more than 7,500 visitors. Almost 4,000 treadmill stress tests for cardiovascular evaluation, in primary and secondary prevention, took place at the EPIC Centre, the MHI’s centre for preventive medicine and physical activity. Over the past 12 months, approximately 300,000 visits were made to our centre where patients spend on average 250,000 hours working out every year. They can choose from among 138 courses offered in the gymnasium or the pool.

Column: “Think of Your Heart”

More than one million Quebecers could read, for a fourth consecutive year, a column titled “Think of Your Heart” generously published in TC Media’s dailies thanks to a partnership with Transcontinental. Published in collaboration with professionals at the Institute and EPIC Centre, the column penned by Dr. Martin Juneau, cardiologist and Director of Prevention at the MHI, addressed issues related to cardiology and ways of preventing heart disease.

Healthy lifestyle habits: the MHI preaches by example

For a fourth year in a row, the MHI focused on promoting healthy lifestyle habits at work by taking on the 5/30 Health and Wellness Challenge as a team and inviting employees to register for the Montreal Marathon. To encourage staff to develop healthy lifestyle habits, employees were able to take part in group activities allowing them to be more physically active at work and were given the opportunity to work out with professional trainers. The 5/30 Health and Wellness Challenge, along with the Quit To Win! Challenge, is an initiative of Capsana. Its mission is to help individuals take charge of their health.

Smoking cessation program

The MHI is dedicated to helping its patients adopt healthy lifestyle habits and make positive changes. Whether through its involvement in the well-known Quit to Win! Challenge, or through its smoking cessation program for patients hospitalized at the MHI, the Institute encourages individuals to quit smoking. This year, meetings were held with 985 patients who smoke with this goal in mind.

Transplant recipients and specialists team up for the Grand défi Pierre Lavoie

In order to show that organ transplants can save lives and that those who have undergone the procedure can perform great athletic feats, Michel Léveillé, recipient of a heart transplant, and his team of medical specialists (Dr. Michel Carrier, cardiac surgeon, Dr. Anique Ducharme, cardiologist, Marie-Soleil Brosseau, perfusionist and Nancy Gravel, nurse) jumped on their bikes and relayed each other from Saguenay Lac-Saint-Jean all the way back to the city (1,000 kilometres in 60 consecutive hours). The MHI sponsors the Défi and is very involved in the event because the Institute’s Dr. Juneau is a member of the Défi’s Board of Directors.
Heart specialists in elementary school

Dr. Anique Ducharme, cardiologist, Nancy Gravel, operating room nurse, and Robert Brosseau, patient at the MHI, met with students at Notre-Dame-de-Lourdes elementary school in St. Donat last June to talk about the importance of healthy lifestyle habits. The MHI has had a special relationship with this low-income school for the past three years. In fact, the school is sponsored by the MHI’s cycling team at the Grand défi Pierre Lavoie. Funds raised by the team during the Défi are donated to the school and used to organize activities that promote healthy lifestyle habits.

Excelling in spite of heart disease

On August 22, 2014, five members of the Montreal Health Institute’s EPIC Centre climbed Mount Washington despite suffering from heart conditions. By doing so, they wanted to show that with the right preparation, anyone can push their physical and psychological boundaries. Michel Filion initiated the project after suffering a cardiac event because he wanted to create a group challenge that would inspire him to push his personal limits. In addition to completing their self-imposed challenge, the participants also raised funds for the EPIC Centre.

The Montreal Heart Institute’s accomplishments (continued)

Research

The Montreal Heart Institute has set up the largest cardiology research centre in Canada and has now become a world leader in the field. The Centre focuses on both clinical and basic research with activities that range from studying genes to large-scale clinical studies that aim to increase patients’ health and wellbeing. Today, the Centre includes more than 625 individuals dedicated to making discoveries that change people’s lives.

The Montreal Heart Institute Foundation’s objective is to support research that changes people’s lives and help them live longer, healthier lives. Over the next few years, the Foundation will support developing approaches that allow researchers to detect the hereditary factors at play in heart disease and use these findings to tailor treatments to individual patients.

A world first: personalized cardiovascular medicine becoming a reality

The team of Dr. Jean-Claude Tardif and Dr. Marie-Pierre Dubé has discovered that a gene mutation could predict coronary patients’ response to dalcetrapib, a new drug that increases HDL (good cholesterol) levels. Patients carrying the genetic mutation on two chromosomes experienced a nearly 40% decrease in harmful cardiac events as well as a decrease in the size of the atheromatous plaque. Inversely, patients without the genetic mutation experienced a negative response to dalcetrapib with an increase in the size of the atheromatous plaque along with an increase in cardiac events. The initial clinical study failed to reach statistical significance. However, this is a world first
that supports the personalized approach concept for medical care when it comes to heart disease. In fact, the study places the Institute as a research leader in a field whose medium-term objectives are to improve the efficiency of treatments, decrease side effects and reduce the costs associated with healthcare.

**The largest cardiovascular pharmacogenomics study in the world begins at the Institute**

The experienced team of Dr. Jean-Claude Tardif and Dr. Marie-Pierre Dubé will genotype and sequence the genome of 80,000 patients thanks to a special partnership with AstraZeneca. Samples come from patients who took part in approximately 100 clinical studies carried out to test about 10 drugs. The patients were well characterized and were monitored during their treatment and for several years afterwards. The clinical and genetic data collected will be analyzed by the Institute’s researchers and will be made available to the scientific community. That way, not only does the Institute contribute to identifying patients at risk and those who could benefit from treatments, the Institute will also demonstrate that it is a world-class organization capable of stimulating international collaborations.

**Treating the heart to protect the brain**

Dr. Lena Rivard, Dr. Paul Khairy, Dr. Mario Talajic and Dr. Denis Roy currently oversee the BRAIN-AF study. It was coordinated by the MHICC and financed by the Canadian Stroke Prevention Intervention Network (C-Spin) and pharmaceutical company Bayer. The study (Blinded Randomized trial of Anticoagulation to prevent Ischemic stroke and Neurocognitive impairment in Atrial Fibrillation) aims to test the hypothesis that dementia and memory loss can be prevented by anticoagulation in patients with atrial fibrillation, a common form of arrhythmia. The expected increase in the number of elderly patients suffering from memory problems and dementia is a medical challenge that can only be overcome by preventing the causes at play. Micro-clots, produced by ineffective contractions of the atria that send blood to the brain, create micro-embolisms that clog the brain’s small blood vessels. The effects of these micro-embolisms might go unnoticed at first but a long-term accumulation is strongly suspected of accelerating memory loss linked to age and, in a worst case scenario, may lead to dementia.

**New type of catheter to evaluate the atheromatous plaque**

Dr. Frédéric Lesage, professor at the École Polytechnique de Montréal and researcher at the Institute, has developed a new type of catheter to evaluate atheromatous plaques. The catheter relies on three different integrated methods: photoacoustic imaging, ultrasonography and fluorescence. It can study the plaque’s structure and the artery wall, just like current catheters, but it can also analyze the plaque’s movement. In truth, an atheromatous plaque is not inert; it is continually restructuring itself as a result of the numerous interventions from inflammatory cells. Thanks to their trimodal technique, Dr. Tardif’s research team was able to demonstrate the potentials associated with their approach, one that could be used to identify patients at risk of a plaque rupture, the leading cause of myocardial infarctions.

**A major advance in human genetics**

Dr. Guillaume Lettre led a major study published in the prestigious publication *Nature Genetics* revealing that genetic mutations in genes associated with blood cell functions increase the risk of some hematologic and cardiovascular diseases.

**Significant improvement in catheter ablation success rates for treatment of atrial fibrillation**

Dr. Laurent Macle and his team led the ADVICE clinical study and their results were accepted for publication in the prestigious journal *The Lancet*. This large-scale international study demonstrated the usefulness of a pharmacological manoeuvre to guide catheter ablation and significantly increase the procedure’s success rate in patients suffering from atrial fibrillation.
Intervention on the coronary sinus of patients suffering from severe angina

Dr. Marc Jolicoeur co-directed and played a major role in the success of the COSIRA study which demonstrated the potential of a procedure that constricts the coronary sinus in patients with severe angina. The study’s results were published in the prominent New England Journal of Medicine.

New name for the Desmarais Family Research Centre

An official naming ceremony was held on June 3, 2014 for the Montreal Heart Foundation’s Desmarais Family Research Centre. The event was attended by members of the Desmarais family, the Right Honourable Brian Mulroney, former prime minister of Quebec Lucien Bouchard, Dr. Gaétan Barrette, Minister of Health and Social Services and friends, doctors and employees of the Montreal Heart Institute, the Foundation and the Research Centre.

The Institute participates in several major clinical studies in 2014

PARADIGM-HF, TOPCAT, SIGNIFY, ALECARIO are all acronyms of major clinical studies in cardiovascular medicine whose results were published in 2014 in the world’s most prestigious medical journals, such as the Journal of the American Medical Association and the New England Journal of Medicine. Researchers at the Institute, including Dr. Eileen O’Meara, Dr. Jean Rouleau and Dr. Jean-Claude Tardif, all played a significant role in overseeing these clinical studies. Results will increase our knowledge and help us improve patient care.

XVIIth Day of Research

60 years of science. That was the theme of the MHI’s XVIIth Day of Research, held in June 2014 and presided by Dr. Gaétan Mayer and Dr. Nicolas Boussette. The event included 15 oral presentations and 56 poster presentations and allowed attendees to discover leading-edge basic and clinical research from students at the MHI’s Research Centre. The occasion also served to pay tribute to Jacques Landreville who passed away on May 24, 2014. Mr. Landreville was a transplant recipient of the MHI, a member of the Board of Directors and one of the Foundation’s generous donors. He also created the Jacques Landreville Family Foundation Award to reward the best presentations in the seminar program. The Jacques Landreville prize was awarded this year to Chloé Lévesque (M.Sc.), Fanny Toussaint (Ph.D.) and Matthieu Ruiz (Post-doc.). The MHI Foundation’s J.-Louis Lévesque Award for best oral presentation was given this year to Mattieu Ruiz and Fanny Toussaint for their work in basic research while Francis Toupin won for his work related to clinical research.
Biobank

The Biobank’s goal is to recruit 30,000 volunteers from around Quebec to be part of research projects. It will form one of the largest hospital cohorts in the world.

The Biobank project collects biological samples and data that sheds light on health and lifestyle habits, both nutritional and psychosocial, of participants. What makes the Biobank unique is that every participant is tracked throughout their lives and their personal information is updated thanks to a phone interview every four years.

In the long run, the Biobank will help researchers, doctors and professionals working at the Montreal Heart Institute to better detect the causes of cardiovascular diseases, develop better diagnosis and prevention tools as well as more efficient treatments. Thanks to this ground-breaking project, the Institute will contribute to advancements in the medical field and help develop a more specialized medical care by being able to provide the right drug to the right patient according to their genetic heritage. The Institute’s Biobank celebrated its 20,000th participant in February 2015.

Teaching

The Montreal Heart Institute has become one of the country’s largest training centres in cardiovascular health. Each year, the MHI trains over 700 health care professionals from various backgrounds who mostly come from Quebec but who also hail from around the world.

To date, over 500 cardiologists, cardiac surgeons and other international specialists have developed their expertise in cutting-edge cardiovascular care at the MHI.

The Foundation promotes the development of professionals at the Montreal Heart Institute. Each year, it contributes financially to the academic or postdoctoral training of doctors and nurses. All members of the care team are eligible for awards and scholarships from the Foundation.

Transfer of continuing education activities from the Nursing Department’s executive team to the Education Department’s executive team

In order to provide continuing education that is organizationally integrated, to optimize internal support resources and provide the largest number of training activities possible to network partners, continuing education activities for nurses have been centralized under the Education Department’s executive team.

Scientific videoconferencing program

The program, launched in 2005, becomes more popular every year. More than 25 lectures were broadcast live over the past two years and the number of participants has increased by 30%. Approximately 20 hospitals participate in the live videoconferences.
Continuing education workshops in tertiary electrophysiology for Canadian and foreign doctors

The workshop program, organized for the past nine years by members of the MHI’s Electrophysiology Service, presents complex theoretical concepts to electrophysiologists from around the world while allowing them to observe cases that underline the expertise of the MHI’s doctors. Participants can also practice certain techniques in the animal laboratory. This year, 64 doctors took part in 24 workshops.

Aorta, a new free app for cardiologists and cardiac surgeons

Three of the Montreal Heart Institute’s cardiac surgeons, Dr. Yoan Lamarche, Dr. Ismail El-Hamamsy and Dr. Philippe Demers have developed Aorta, a free app that provides specialists with recommendations on procedures used to replace the aorta based on the patient’s profile, according to the most recent scientific criteria.

The app is easy to use and will help doctors provide personalized medical care tailored to their patient’s profile. Aorta was developed for cardiologists, cardiac surgeons and family doctors who treat patients suffering from aortic aneurysms, an abnormal dilation of the thoracic aorta. Thanks to a series of short key questions, the app provides the appropriate recommendations on whether or not surgery is necessary. The app also takes into account the specificities of aortic aneurysm treatments established by the world’s largest scientific organizations: the American Heart Association, the American College of Cardiology, the Canadian Cardiovascular Society and the European Society of Cardiology.
2014 MHI RECOGNITION AWARDS

Given out every year for the past 17 years, the MHI’s Recognition Awards thank staff for their exceptional contributions to the Institute’s advances and reputation.

AWARD FOR NON-CLINICAL STAFF
Ms. Nathalie Derville,
Medical secretary – Outpatient consultations

AWARD FROM THE MULTIDISCIPLINARY COUNCIL
Mr. Eduardo Vives Urena,
Respiratory therapist – Respiratory therapy services

AWARD FROM THE COUNCIL OF PHYSICIANS, DENTISTS AND PHARMACISTS
Dr. Pierre Théroux,
Cardiologist

AWARD FROM THE COUNCIL OF NURSES
Ms. Francine Tessier,
Nurse – Intensive Care

AWARD FROM THE MANAGERS ASSOCIATION OF THE MONTREAL HEART INSTITUTE
Mr. David Langlois,
Coordinator - Building services

EXECUTIVE DIRECTOR’S AWARD
Ms. Christine Villemaire,
Director - Pacemaker/defibrillator clinic

2014 RECIPIENTS OF THE RECOGNITION AWARDS
Dr. Jean-Claude Tardif – Cardiologist and Director of the MHI Research Centre

Order of Canada
On December 27, 2014, his excellency the Right Honourable David Johnston, Governor General of Canada, announced the induction of Dr. Tardif into the Order of Canada.

Dr. Jocelyn Dupuis – Cardiologist and researcher at the MHI

Merck Sharp & Dohme Corp. Funding Program at Université de Montréal’s Faculty of Medicine.

Dr. Martin Juneau – Cardiologist and Director of Prevention at the MHI

Tribute Award
A tribute to Dr. Martin Juneau, cardiologist and Director of Prevention at the Montreal Heart Institute (MHI) was held on May 1. The evening was dedicated to highlighting Dr. Juneau’s 30-year career dedicated to prevention and research.

Dr. Martin Juneau also received the 2014 Prix cœur et action from Rogers Media.

Drs. Maxime Tremblay Gravel, Robert Avram, Guillaume Marquis Gravel and Olivier Desplantie – Residents in cardiology

First prize of the CCS-Bayer Vascular Award
The award is given during the Canadian Cardiovascular Society’s annual congress. Their research program is mentored by Dr. Anique Ducharme and Dr. Marc Jolicœur.

Dr. Stanley Nattel – Clinical cardiologist and Director of Electrophysiology Research at the MHI Research Centre

Jean Coutu Group Grant for Excellence.
Outstanding Achievement Award 2014 of the European Cardiac Arrhythmia Society.
Distinguished Lecturer in Cardiovascular Sciences Award from the Canadian Cardiovascular Society.

Dr. Michel Carrier – Cardiovascular and thoracic surgeon and Co-Director of the Heart Transplant and Artificial Heart Program

Research mentor Award Department of Surgery – Université de Montréal.
Dr. Michel Pellerin – Cardiovascular and thoracic surgeon

Teacher of the year Award – Cardiac surgery division Université de Montréal.

Dr. Michel Joyal – Cardiologist

Career Merit Award from the Department of Medicine at Université de Montréal.

Dr. Paul Khairy – Cardiologist and Director of the Adult Congenital Disease Centre

Dr. Khairy was inducted into the College of New Scholars, Artists and Scientists of the Royal Society of Canada.

Dr. Normand Racine – Cardiologist and Co-Director of the Heart Transplant and Artificial Heart Program

Professor Emeritus Award from the Canadian Cardiovascular Society.

Dr. Louis-P. Perrault – Cardiovascular and thoracic surgeon and Chief of Service of the Surgery Department

Nominated for the President of the Canadian Society of Cardiac Surgeons.

Nominated as Principal Investigator in Canada for the Cardiac Thoracic Surgery Network.

Dr. Denis Roy – Cardiologist and Executive Director of the MHI

Tribute Award at the MHIF’s Soirée des Cœurs Universels.

Dr. Anique Ducharme – Cardiologist and Coordinator of the Heart Failure Clinic

Teacher of the Year Award chosen by cardiology residents at Université de Montréal.

An award for the MHI’s new website

The MHI’s new website earned the top award at the Prix de la Communication de l’Association québécoise des établissements de santé et de services sociaux (AQESSS) on June 26, 2014. The award is given to the best internal and external communication projects from communication teams part of member organizations of the AQESSS.
THE MONTREAL HEART INSTITUTE FOUNDATION, WHERE RESEARCH HAS MEANING!

$6.2 MILLION IN DONATIONS TO SUPPORT THE RESEARCH!
The Foundation Helps Make Hearts Beat

Since its creation in 1977, the Montreal Heart Institute Foundation has worked to realize the dreams and projects of professionals at the Institute. The Foundation helps them push the boundaries of research, care, prevention and teaching and contributes to the advancement of the Institute’s priority projects.

The Foundation has given $200 million to the Institute to date. Thanks to these donations, innovative projects have been launched to improve treatment for patients with cardiovascular disease, particularly through less invasive techniques that focus more on prevention and that are on the vanguard of knowledge and technology. These tangible technological and medical advances make a real difference in patients’ lives.

Activity report

The surplus of revenues over expenses, before payment of contributions, is $19.7 million. This amount was used in the following way:

Where do your donations go?

Like a healthy heart to a patient, the Foundation is an essential part of the Montreal Heart Institute.

In 2014-2015, the Foundation allocated $10.4 million to the Montreal Heart Institute. That amount can be divided as follows:

- Annual contribution to the MHI: $10.4 million
- Amount added to the Foundation’s endowment fund: $4.8 million
- Amount available for the Invest in Excellence development project: $3.9 million
- Other: $0.6 million
Heart Beat for the Future Campaign

The Heart Beat for the Future fundraising campaign has raised more than $70 million since its launch in 2006 and the Foundation has received 90% of that sum.

Thanks to the generous donors who have helped the campaign, many of the MHI’s priority projects will see the light of day. For instance, the MHI was able to buy PET-CT equipment, to add a new hemodynamic research lab and plan the expansion of the EPIC Centre. Additionally, researchers received crucial support and funding for 65 different projects. Thanks to the Heart Beat for the Future Campaign, phase 2 of the Invest in Excellence project will begin. The project’s goal is to expand and reorganize emergency services, group outpatient services and build a new cardiovascular health training centre.

We want to thank everyone who took part in the Heart Beat for the Future Campaign. Thanks to their support and generosity, they’ve helped the Institute remain at the forefront of the industry and maintain its status as an organization capable of pushing the boundaries of medicine to offer Quebecers exceptional highly specialized care.

$5 million and over
Gisèle Beaulieu et Michel Saucier

$2 to $5 million
Bell
Marissa et Francesco Bellini
BMO Groupe financier
Boston Scientific Ltd.
André Desmarais et France Chrétien Desmarais
Paul et Jacqueline Desmarais
Fondation J.-Louis Lévesque
Hydro-Québec
The J.W. McConnell Family Foundation
Power Corporation du Canada
St.Jude Medical Canada Inc.

$1 to $2 million
Banque Nationale
Claudine & Stephen Bronfman Family Foundation
CGI
CN
Paul et Hélène Desmarais
Fondation J. Armand Bombardier
Fondation J.A. De Sève
Fondation Jeunesse-Vie
La Great-West, London Life et Canada-Vie
Michal & Renata Hornstein
Mouvement des caisses Desjardins
RBC Fondation
Richard J. & Carolyn Renaud
Saputo inc.
$500,000 to $1 million
AstraZeneca Canada Inc.
Banque CIBC
Banque Scotia
Groupe financier Banque TD
Peter Munk Charitable Foundation
Rio Tinto Alcan
Sanofi-Aventis Canada Inc.

$100,000 to $500,000
Administration portuaire de Montréal
Dr. Andre & Mrs. Nussia Aisenstadt
Alimentation Couche-Tard inc.
ATCO Group
Banque Laurentienne
CAE Inc.
Les Cardiologues Associés de l’ICM
Dalfen Family Foundation
Frances & Reuben Dubrofsky / Kaycan Ltd.
Financière Manuvie/Manulife Financial
The Aaron & Wally Fish Family Foundation
Fondation de la famille Lemaire
Fondation Fernand R. Bibeau
Gaz Métro
Groupe Canam Inc.
Groupe Cogeco Inc.
Jean-Guy Hamelin
The Mel Hoppenheim Family Foundation
The Sandra & Leo Kolber Foundation
Maple Leaf Foods Inc.

Metro inc.
Pratt & Whitney Canada
Rona inc.
Succession Jean-Denis Laramée
Sun Life Financial
Transcontinental inc.

$50,000 to $100,000
Les Anesthésistes Associés de l’ICM
ArcelorMittal Montréal Inc.
Fondation Marcel et Roland Gosselin
La Fondation Samson Bélair
Deloitte & Touche Canada
Daniel Lamarre
Lieberman Tranchemontagne
G. Wallage F. McCain
Merck Frosst Canada Ltd.
Monitor Angelcare

$25,000 to $50,000
Air Liquide Canada
Chirurgiens Cardiaques Associés de l’ICM
Construction Albert Jean Ltée
Dessau Inc.
La Fondation Luigi Liberatore
Irma & Robert Fragman
Louis A Tanguay

*Because there are numerous donors, we can only publish the names of those who have donated $25,000 or more.
The Montreal Heart Institute Foundation accomplishments

The new Marcelle and Jean Coutu Chair is created at Université de Montréal thanks to support from the Montreal Heart Institute Foundation

The new Chair was created this year thanks to a $1.5 million donation from the Marcelle and Jean Coutu Foundation to the Montreal Heart Institute Foundation. The Chair’s goal is to encourage the development of innovative surgical treatments for heart failure at Université de Montréal. It also aims to fuel basic and applied research in cell therapy, tissue engineering, cardiac transplantation and ventricular assistance along with preclinical development and clinical establishment of therapeutic innovations in these fields.

There are urgent and ever-growing needs associated with new treatments that seek to reverse pathological processes, improve cardiac functions and enhance the quality of life of patients suffering from terminal heart failure. Thanks to this generous donation, the Université de Montréal and the MHI, along with the first Chair Director, Dr. Louis-Paul Perreault, believe that patients who do not respond to conventional medical treatments will be able to obtain innovative treatments adapted to their condition and characteristics.

The creation of the Chair was also possible thanks to Ms. Lise Watier, Mr. Serge Rocheleau, as well as the Sibylla Foundation and the John Dobson Foundation. A special thanks to Mr. Philippe Angers for his precious collaboration in the creation of this Chair.

The Foundation’s Medals of Honour Ceremony

During a dinner event organized at Power Corporation of Canada’s headquarters to celebrate the Institute’s 60th anniversary, the MHIF handed its Medals of Honour. Honorary Presidents Chrétien Desmarais, André Desmarais, Henri-Paul Rousseau and Mélanie La Couture awarded the medals to Nicole Bureau-Tobin, first President of the Foundation; Suzanne Lèvesque, President and Executive Director of the J.-Louis Lèvesque Foundation which greatly supports the MHI; André Bérard, Co-President of the Make a Heartfelt Choice campaign in 1998, first Honorary President of the Bal du Coeur in 1999 and Co-President of the Grand Bal des Vins-Coeur in 2011. Also receiving medals were Raymond Fortier, member of the Foundation’s Board of Directors for 14 years; Serge Godin who was Co-President of the Heart Beat for the Future fundraising campaign launched in 2006; Tony Meti, creator of the Bal du Coeur and member of the Foundation’s Board of Directors for the past 12 years; Jean Royer, member of the MHI’s Board of Directors from 2004 to 2009 who oversaw the Invest in Excellence development plan; Michael Sabia, Co-President of the Heart Beat for the Future Campaign; Louis A Tanguay, member of the Foundation’s Board of Directors for the past 17 years, including 4 years as President and finally, Yves Archambault, Co-President of the Make a Heartfelt Choice fundraising campaign.
Doctors and hundreds of donors

On May 20, Mélanie La Couture, Executive Director of the Foundation, welcomed the Foundation’s loyal donors to the MHI’s annual lecture, this year held under the theme *60 Years of Making Hearts Beat*. The annual congress was held at the Centre Leonardo da Vinci’s Mirella and Lino Saputo Theatre. The event sheds light on the MHI’s accomplishments while demonstrating how the Foundation contributes to these successes. It’s also a great opportunity for us to meet and thank our loyal donors.

Legacy gift that makes hearts beat

The Montreal Heart Institute Foundation has received a generous gift from Sylvie Hébert. In accordance with the late Ms. Hébert’s wishes, her donation will be used to finance two scholarships for doctoral studies in order to support advances in research on cardiovascular and lung diseases. After assessing different projects, the Research centre’s executive team chose to give these two scholarships to Walid Nachar, M.Sc. His research work focuses on diastolic dysfunction of the left ventricle and pulmonary edema. Affecting approximately half of patients suffering from heart failure, diastolic dysfunction of the left ventricle causes a decrease in the myocardia’s performance and can create a pulmonary edema. There are currently no efficient treatments available. Thanks to these scholarships, Mr. Nachar’s future work will focus on developing various pharmacological treatments.

Martial G. Bourassa Prize

The award created in 1987 by Dr. Martial G. Bourassa aims to highlight a researcher’s excellence in research and active contributions to the Montreal Heart Foundation’s scientific advancements. This year’s recipient was Dr. Marc Jolicoeur for his lecture titled “L’essai clinique innovatif.”
The Montreal Heart Institute Foundation accomplishments
(continued)

Nursing scholarships and fellowships

On May 12, 2014, during National Nursing Week, the Montreal Heart Institute Foundation and the MHI Nursing Department’s executive team awarded nursing scholarships and fellowships as well as grants for advanced cardiac reanimation. Twenty-seven scholarships totalling $48,000 were awarded during the ceremony.

Wanting to highlight the efforts made to advance the profession and improve the health and quality of life of patients and their loved ones, this scholarship project launched in 2007 by the MHIF and the MHI’s executive team is funded thanks to a $500,000 donation from TD Bank and Jean-Pierre Themens, a patient of the MHI and loyal donor to the Foundation.

Unveiling of artwork to highlight the Montreal Heart Institute’s 60 years

On October 6, the Montreal Heart Institute unveiled a sculpture titled “Connexion - l’un pour l’autre”, created by Dr. Harry Rosen as a gift for the MHI. The unveiling took place in the presence of Hélène David, Minister of Culture and Communications and Minister for the Protection and Promotion of the French Language, deputy of Outremont and daughter of Dr. Paul David, founder of the Institute.

The bronze sculpture is now located in front of the Montreal Heart Institute Research Centre and stands as a testament to the link between the Institute and the community as well as a sign of the Institute’s openness to the world. It represents two people with their fist in the air in a sign of victory, with an arm linked together as a symbol of mutual support.

Ginette Reno sings the national anthem

Ginette Reno’s cardiologist, Dr. Jean-Lucien Rouleau of the MHI, wanted to share his prescription for Ms. Reno to sing the anthem for our Habs in a video. More than 30,000 viewers saw the YouTube video produced by lg2 and Stratimages that was uploaded on May 5, 2014. The video also generated more than 50 radio, television and web news reports.
The MHIF at eComMtl

On April 24, Foundation Executive Director Mélanie La Couture was invited to speak at eComMtl. During her talk, she shared the Foundation’s experience with the Publitrac relationship marketing platform and the Foundation’s intention to develop an even more personalized way to reach subscribers in order to strengthen the relationship with them and personalize communications.

For more than a year, the Foundation has produced newsletters that have been distributed using Publitrac, thanks to the generosity of Gaétan Frigon, President of Publipage and member of the Foundation’s Board of Directors. The tool allows the Foundation to reach donors through electronic communications informing them of the investments that were made possible with their help. The newsletters also provide news on our activities and tips to remain healthy.

Honouring the Fainman Family

Thanks to the Morris & Bella Fainman Family Foundation, the MHI was able to acquire a Sonosite X Porte system, cutting-edge ultrasound equipment. Specifically designed for intensive care, the device will allow doctors to evaluate echocardiography in a transthoracic and transoesophageal manner. It will also help doctors evaluate the lungs and pleura of unstable patients following heart surgery. The MHI is the first institute in Canada to acquire this new state-of-the-art imaging technology. The system is easy to learn and maintain.

Honouring Yves Gagnon

A special event was held on the evening of March 12, 2014 to thank Yves Gagnon for his precious assistance in helping the MHI Foundation create a new ultrasound lab and acquire a new generation GE VIVID E9 ultrasound. The ultrasound imaging device can carry out high-quality bi- and tri-dimensional transthoracic and transoesophageal exams and in-detail evaluations of the heart and cardiac valves’ functions to establish a detailed diagnosis and help guide treatments for patients suffering from cardiomyopathy and heart valve disease.

Gregory Charles sings his heart out for the MHI

To celebrate the Institute’s 60th anniversary, 150 employees and doctors attended Gregory Charles’ Vintage musical revue at the Montreal Casino on May 15. During an entertaining evening that showcased myriad musical worlds, the multitalented artist welcomed guests from the MHI and concluded his concert by wishing our Institute a happy 60th birthday.

Works of art to brighten the MHI halls: approximately 20 of Denis Juneau’s paintings on display

The Art for Healing Foundation, which has displayed more than 10,000 paintings in more than 65 hospitals, has leant its collection of works by renowned painter Denis Juneau to the MHI.
Events that bring people together

Grand Bal des Vins-Cœurs

The 14th edition of the Grand Bal des Vins-Coeur was held on September 4 at the Uniprix Stadium, under the honorary presidency of the Right Honourable Jean Chrétien, Mr. Bob Rae and musician Oliver Jones. Almost 800 guests attended the MHI’s flagship fundraising event where performances by Ginette Reno, Oliver Jones and Cirque du Soleil artists dazzled the crowd. A little over $3 million was raised during the evening, including $1.5 million from the Marcelle and Jean Coutu Foundation which will finance a new Chair.

The event also served to pay tribute to Mr. John A. Rae, C.M., Executive Vice-President of Power Corporation of Canada, and highlight his immense generosity and uncontested dedication to helping the Montreal Heart Institute and its Foundation. Mr. Rae has been a member of the Foundation’s Board of Directors for almost 25 years.
Izakaya

The Izakaya fundraising event was created by the Montreal Heart Institute Foundation’s Emerging Leaders Committee to highlight the work done by the MHI and the Foundation and to raise money. Over 200 young professionals took part in the event’s first edition at Espace Réunion in October 2014 and more than $71,000 was raised during the evening sponsored by BMO Capital Markets.

Cocktail 1 + 1 = 1

A prestigious cocktail event was held on April 16, 2014 at the Montreal Museum of Fine Arts (MMFA) during the 1 + 1 = 1 exposition. Under the honorary presidency of Jean Rizzuto and in the presence of Nathalie Bondil, Director and Curator of the MMFA, the event raised more than $340,000.

Soirée des Cœurs Universels

The 13th edition of the Soirée des Cœurs Universels took place on October 31. The dinner has become a popular annual gathering and more than 500 guests took part in this year’s edition. The evening raised a record $202,000 for the Foundation. Since its creation, the Soirée des Cœurs Universels has raised more than $1.1 million.

The evening was also an opportunity to pay tribute to Dr. Denis Roy, President and Executive Director of the Montreal Heart Institute, and to highlight his dedication to the Institute and the Foundation. Dr. Roy is a brilliant practicing cardiologist, a respected professor of medicine, a world renowned researcher and a great leader who is devoted to making our internationally recognized Institute shine and excel.

The Soirée des Cœurs Universels was held under the honorary presidency of Carmine Mercadante of the Mercadante, Di Pace firm and Mariano A. De Carolis, General Manager of the Caisse populaire Desjardins Canadienne Italiane. The success of the event was due in large part to the hardworking organizing committee comprising Paul Durocher, Vittorio Di Vito, Alex Pacetti, Gerry Guy, Salvatore Migliara and Danièle Trépanier.

Good for You, Good for Us

For a 29th consecutive year, the “$2 Does the Heart Good” campaign, now called “Good for You, Good for Us”, raised close to $400,000 in February 2015. In partnership with IGA grocers in Quebec, and their clients and suppliers, this popular fundraising campaign has raised more than $8.1 million since it was created.
Kanawaki golf tournament

Last August, more than 100 golfers came together under a bright sun for the 28th edition of the Kanawaki golf tournament. Almost $100,000 was raised. Since its creation, the tournament, presided by John A. Rae, has donated more than $2.5 million to the Foundation.

Montreal International Auto Show Charity Preview

The 11th edition of the Montreal International Auto Show’s Charity Preview evening was held on January 15, 2015. Every year, the event raises funds which are then divided among different hospital foundations. By participating, guests were given the opportunity to visit the Auto Show before it officially opened to the public. More than 5,000 attendees were able to discover the new additions to this year’s Auto Show while enjoying a magnificent buffet in addition to wine and champagne. For the second year in a row, the Montreal Heart Institute Foundation partnered up with the popular event and received close to $100,000 of the total $640,000 raised.

Trip Lottery

The Montreal Heart Institute staff Trip Lottery gives out travel vouchers and cash prizes every month. This year’s edition was a great success and raised more than $107,000 which will be used to buy new equipment.

The Institute’s generous staff not only work hard every day to ensure their patients’ wellbeing, they also generously donate to the Foundation.

Polo with heart

This high-calibre fundraising event organized by Mr. and Mrs. Pennycook took place on August 9 at the Club Polo Nacional in Ste. Marthe and raised $48,000 to help finance projects of the MHI’s Electrophysiology Service. Almost 300 guests attended the event and watched exciting polo games following a pleasant gourmet meal.

Monaco Group Classic

Generous donors came together during the 23rd edition of the Monaco Group Classic to support hospital foundations. Our Montreal Heart Institute Foundation received $102,500 thanks to the participation of golfers and the dedication of the event’s organizing committee.
The Foundation is extremely lucky to count on dedicated volunteers who organize fundraisers to raise money for the Foundation. In 2014-2015, these generous people helped raise nearly $300,000 and their commitment deserves to be recognized.

Montreal International Auto Show Charity Preview

Café-détente/cinéma
Daniel Tremblay

Fundraising
The Royal Canadian Legion

CrossFit Competition
Hugo Clermont-Robert

ECGU Course
Dr. Alain Vadeboncoeur and Dr. Dominic Larose

Défi des Cœurs
Chantale Boucher

Keep Hearts Beating - Donne ta cours
Guylaine Banville
Catherine Chenier / Pierre-Luc Lachance
Christian Colon
Josée Darche
Elsa Desjardins
Jonathan Ledoux
Jacinthe Meek-Baillot
Audrey Sirois

National Bank Golf Tournament

Monaco Group Classic

Weddings
Alina Gaidukevich and Anthony Longo
Florence Hally and Luc Verdy
Amanda Savo and François Giambona

Omnium Roland-Beaulieu

Polo avec Cœur

Random draw to win a quilt
Jeannine Hébert

Clément Phaneuf Golf Tournament

Standing together for the cause
Annie Aubry

Jewellery sale
Angela Migliosa

Sale of charm bracelets
Valérie Masson

Walk the Rockies
Philip Bonnaud-Tremblay
Our Generous Donors

Founder
Dr. Paul P. David

Founding Governor
J.-Louis Lévesque

Donors

$1 million and over
AstraZeneca Canada Inc.
Banque Nationale
La Banque Royale du Canada
Bell
BMO Groupe financier
Boston Scientific Ltd.
Claudine & Stephen Bronfman
Marvin Carsley
CGI
CN
Jacques A. Corbeil
André Desmarais et France Chrétien Desmarais
Paul et Hélène Desmarais
Paul et Jacqueline Desmarais
Sophie Desmarais
Fondation J. Armand Bombardier
Fondation J.A. DeSève
Fondation Jeunesse-Vie
La Fondation Marcelle et Jean Coutu
Fonds Cal et Janine Moisan
La Great-West, London Life et Canada-Vie
The Mel Hoppenheim Family Foundation
Michaël & Renata Hornstein
Hydro-Québec
The J. W. McConnell Family Foundation
Mouvement des caisses Desjardins
Picchio International Inc.
Power Corporation du Canada
Richard J. and Carolyn Renaud
Saputo inc.
Gisele Beaulieu & Michel Saucier
Sobeys Québec inc.
St-Jude Medical Canada Inc.
Succession Richard I. Kaufman

$500,000 to $1 million
AbitibiBowater
Banque Scotia
Cardiologues Associés de l’ICM
CIBC
Karen & Murray Dalfen
Fondation Groupe Monaco
Fondation Molson - The Molson Foundation
Gaz Métro
Miriam Goldberg

Groupe Financier Banque TD
Groupe Jean Coutu (PJC) inc
Heart & Stroke Foundation
Merck Frosst Canada Ltd.
Peter Munk Charitable Foundation
Pratt & Whitney Canada inc.
Quebecor Inc.
Rio Tinto Alcan
Rona Inc.
Sanofi-Aventis Canada Inc.
Succession Paul Circé
Succession André Mailloux
Transcontinental inc.

$250,000 to $500,000
Administration Portuaire de Montréal
ATCO Group
Banque Laurentienne du Canada
Barrick Gold Corporation
Bentley Leathers Inc.
Bombardier Inc.
JR André Bombardier et Violette Dagenais
Braulit & Martineau
Caisse de dépôt et placement du Québec
Canagex Placements Ltée
André Chagnon
Financière Manuvie / Manulife Financial
Fondation de la famille Lemaire
Fondation Mirella & Lino Saputo
Fondation Norman Fortier
Fonds de Solidarité des Travailleurs Qc
Groupe Canam Inc.
Groupe COGECO Inc.
Groupe Investor inc.
Groupe Petra
Industrielle Alliance, Assurance et services financiers inc.
Sheila & Irving Maklan
Margarine Thibault Inc.
Medtronic du Canada
Metro inc.
Dora & Av. Morrow
Petro-Canada
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Succession Liette Languérand
Succession Jean-Denis Laramée
Succession Charlotte Légaré
Succession Hélène Pelletier
Succession André Perrault
Sun Life Financial
TrizecHahn Corporation
Omer Veillet
Vidéotron ltée
Weston / Loblaw / Provigo

$100,000 to $250,000
Arnold & Felicia Aaron
Abbott Laboratories Limited
Aéroports de Montréal
Dr. Andre and Mrs. Nussia Aisenstadt
Aldo Groupe
Alimentation Couche-Tard inc.
Aliments Ronzoni Canada
Sara and John Alper family
Les Anesthésistes Associés I.C.M.
Dr André Arsenault
Paul Barette
Laurent et Claire B. Beaudoin
André Bérard
Biochem Pharma Inc.
Ronald Black
Janine Bombardier
Boulangerie Gadoua Ltée
Bristol-Myers Canada
CAE Inc.
Robert Campeau
Cartons St-Laurent Inc.
Cascades Inc.
Les Centres d’Achats Beauward Ltée
Chirurgiens Cardiaques Associés de l’ICM
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Compagnie Pétrolière Impériale Ltée
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Cosmair Canada Inc.
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Courchesne & Larose Ltée
Pierre David
Domtar Inc.
Doncar Construction Inc.
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Morris & Bella Fainman Family Foundation
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Banque Nationale
The Aaron and Wally Fish Family Foundation
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Fondation Charitable O. E. Dorais
Fondation Communautaire Canadienne - Italiene
Fondation de Bienfaisance T.A. St-Germain
La Fondation de la Corporation des Concessionnaires d’Automobiles de Montréal
Fondation Denise et Guy St-Germain
Fondation Desjardins Moreau
La Fondation Fernand R. Bibeau
Fondation Francine et Guy Saint-Pierre
Fondation Jacques et Michel Auger
Fondation Luigi Liberatore
Fondation MacDonald Stewart
Fondation Marcel et Rolande Gosselin
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Les Fonds Achibé Inc.
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Gestion Rosaire Dubé Inc.
Le Groupe Afflfd
Le Groupe Lavo Inc.
Groupe Transat At Inc.
Jean-Guy Hamelin
IBM Canada Ltée
Sandra & Leo Kolber Foundation
Laura & Harvey Kom
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IgZ
Loto-Québec
Maple Leaf Foods Inc.
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Louis Racine
Racine & Chamberland Inc.
Abigail Rath
Mario Raymond
REMAX Québec inc.
Marcella Rémiillard
Gilles Renaud
René Bernard Inc.
Réseau Sélection Inc.
Résidence Le Jardin des Saules
Restaurant Le Muscadin
Alex Riccio
Eugene Riesman
Jean-Marie Rivard
Claude Rivest
RNC Media Inc.
David Robb
Claudette Robillard
Jacques Robillard
Alain Robin
Jean-Paul Robin
Pierre Robitaille
Roland Robitaille
Yves Robitaille
Ropack Inc.
Hascal A. Rosen
Shirley Rosentzveig & Leo Rosentzveig, Q.C.
Odette Rossy
The Rossy Family Foundation
Aline Rousseau
In memoriam: Joëlle Rousseau
Louise Rousseau
Pierre Rousseau
Adonia Roy
Claude Roy
Dr Denis Roy
Sajo Construction Inc.
Salvatore L. Briquet 65
Sanimax San inc.
Benoit Sanscartier
Our Generous Donors
(continued)

$5,000 to $20,000 (continued)

Richard Sansfacon
Sarino Construction Inc.
Guylaine Saucier
Louise Saurino
Guy Savard
Jacques Savard
Savico Ltee
Edith Savignac
Dominique Scarfone
Ivano Scattolin
Schering-Plough Canada Inc.
Antonio Schiavone & Angelina Caia
Schwartz Levitisky Feldman S.E.N.C.R.L./s.r.l.
Jorge Schwarz
Gérald Semmelhaack
Leng Koy et Chhim Kim Sen
Senvest Capital Inc.
Claudette Sergerie
Les Services Techniques de Béton Scaram
Shorcan Brokers Ltd.
Maurice Sicard
Sigma - Alpha Capital
Juggi Sihota
Gérald Simard
Paul Simard
Jeanne Simoneau
Réjanne Sirois
Benjamin T. Smith
La Société des Soeurs des Saint-Apôtres
Société Radio-Canada
Soeurs de Sainte-Anne
Soeurs des Sts Noms Jésus et Marie du Qc
Solotech Location Inc.
Sorin Group
Spécialités Prodal
Spencer Stuart & Associates (Canada Ltd)
Spesinvest Inc.
Sphère Communication Stratégique
Gilles Spinelli
Nicole St-Aubin
Station Centrale d’Autobus Montréal Inc.
Sterilite Inc.
Strataide
Succession Suzanne Bellemare
Succession Solenne Benoit
Succession Marianne Bloch
Succession Rébecca Desmarais Brunet
Succession Pierre Diamond
Succession Georgette DuFort
Succession Louise Grandchamp
Succession Jules-André Grenier
Succession Mariette Lacasse
Succession Cécile Leclerc Blanchette
Succession Monique Legault
Succession Françoise Limoges
Succession J. Roland Lisotte
Succession Jeannette Marcil
Succession Huguette Marion
Succession Marguerite McEvoy Tremblay
Succession Luc Ménard
Succession Yvan Payette
Succession Thérèse Roux Hudson
Succession Raymond Roy
Succession Gilberte St-Pierre
Succession Andrée Vadboncoeur Carmel
Syncro Sports
Phillis Tanny
Dr Jean-Claude Tardif
Scott Taylor
TC Média Livres Inc.
Télésystème Ltée
Paul M. Tellier
Henriette Tenaille
Terra Monde Inc.
Les Terrasses Versailles inc.
Robert Tessier
Les Textiles Crown Textiles Inc.
The Gazette
Lucien Thériault
Thomas & Betts Limitée - Lumacell Division
Edmund & Nicole Tobin
Toitures Trois Étoiles Inc.
Alfonso Totaro
Touché Phd
Jean-Réal Twougas
Towers Watson
Jean-Philippe Towner
Trams Property Management
Transelec / Common Inc.
Travelway Group International Inc.
Marc Tremblay
Tropicana Canada
Laurent Trudeau
Michel Trudeau
Jean Turmel
TVA Productions II inc.
UAP Inc.
Uni-Sélect Inc.
United Way Ottawa
Aida and John Upshur
L’Usine de Spaghetti
Czeslawa Utracki
Yvon Vadrain
Mirhossein Valavy
Van de Water-Raymond Ltée
Howard Vechsler
Bequests

Donations in 2014-2015: $1.13 million

Bequests are an exceptional way to allow future generations to benefit from progress in cardiovascular medicine. Once again this year, many donors chose to lend their names to the Montreal Heart Institute’s cause. We want to pay tribute to these visionaries whose combined generosity resulted in bequests close to $675,000.

André Bessette
Gaumont Burattini
Margarita Ciurana
Catherine DeNotaris Manocchio
Roland Douville
Georgette Dufort
Armando Farina
Emmanuelle Freire
Laurette Jacob
Martine Laberge
Charlotte Légaré
Murielle Léonard
J. Roland Lizotte
Mary Mac Intyre
Marguerite McEvoy Tremblay
Luc Ménard
Annette Morency
Olivette Payette
Marie-Léa Roussel
Yvan Senécal

Three bequests totalling $458,100 were also directed to the Foundation and dedicated to the Institute’s research projects. We extend our full gratitude to:

Suzanne Bellemare
Sylvie Hébert
Richard I. Kaufman
Our Dedicated Volunteers

To all those who generously give their time,
thank you for contributing to our cause.

The Foundation’s volunteers

Any activity of the Montreal Heart Institute is in itself a human adventure and relies on involvement. More than a hundred volunteers worked more than 12,000 hours to support the efforts of the Foundation. To this number, we must add the volunteer work done by the members of the Board, its committees and event partners.

Suzanne Archambault
Laurent Aubin
Gilles Babin
Carmen Bau
Francine Beaupré
Claudette Bédard
Chantale Béliveau
Georges Bergeron
Ghislaine Bergeron
Colette Bertrand
Josée Bertrand
Francine Bérubé
Gilles Bérubé
Claudette Bilodeau
Louise Blanchard
Raymond Boily
Pierre Boudreau
Ginette Bourque
Raymonde Bourque
Francine Brasseur
Michel Brouillet
Francine Brunet
Marie Carignan

Danielle Caty-David
Jeanne Chabot Bouvier
Denise Cayer
Jeannette Chabot
Cécile Collard
Michel Cloutier
Rita Corbeil
Denise Cornellier
Hélène Couillard
Guy Courrier
Katia Dekkers
Linda De Luca
Diane Desfossés
Nicole Desgagnés
Hélène Désilets
James Desmarchais
Mary Di Rosa
Marcelle Dubreuil
Eduardo Fernandez
Pierrette Fortin
Nycol Gariépy
Ghislaine Gélinas
Joseph Gennaoui
Margot Girard
Thérèse Gratton
Consiglia Graziani
Luigino Guerrera
Mireille Hébert
Claudette Hamel
Lorraine Huppé
Robert Villemure
Carole Villani
Alexandra Walling

**Events Volunteers**
Maureen Orrico
Dany Sirois

**Heart Surgery Support volunteers**
The goal of these volunteers is to accompany, inform and support patients and their families the day before surgery and in the few days following the procedure in order to help reduce their anxiety.

Gaston Cossette
Claire Godard
Yves Latour
Jean-Louis Rochon
Gilles Rondeau
Gilles Spinelli

**Outpatient Services volunteers**
These volunteers greet, direct and accompany users arriving at the MHI’s main entrance and at the Test Centre’s entrance.

Nicole Beaucage
Danièle Bédard
Lily Carignan
Marguerite Drolet
Real Dubé
Suzanne Dugas
François Giroux
Constance Jalette
Juan Morales
François Pelletier
Béatrice Picard
Marie-Thérèse Pilon
Antoine Santamaria
Lise Vaillancourt

**Spiritual Care Services volunteers**
Anna De Petrillo
Jeaninne Molai Ndasi
Marcel Guy Poirier
Our Sponsors and Partners

Air France-KLM au Canada
Alouettes de Montréal
Au Point Reprotech
Bacardi
BMO Financial Group
BMO Capital Markets
Cirque du Soleil
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Club de Golf St-Raphaël
Club Privilège Tremblant
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Dino Peressini
Eeko Logiques
Fiera Capital
Montreal Canadiens Foundation
Groupe BMR inc.
Harricana par Mariouche
Hôtel Expresso
Hôtel Le Bistro Paris
Hôtel Le Concorde Québec
IGA
IGA- Michel Poirier
Importation Berchicci Ltée
Inspiro
Italvine
Jean-Louis Mireault, artiste de la soie
Jeff de Bruges
La Presse
L’Assomoir
Laurent Caya
Le Baluchon Éco-villégiateur
Les Fermes G.N.C. Inc.
Ig2
Lili Pedneault
Linda Morin
Loue1Robe
Maison Birks
Maison ISHI
Medtronic du Canada Ltée
Multibox inc.
Oakley Canada
Octane Stratégies
Park Avenue
Pepsico
Permutation
Porter
Publicis
Publitrac
Power Corporation of Canada
PWL Capital
Radio-Canada
Reader’s Digest
Résidence au Fil de l’eau
Restaurant Graziella
Restaurant Primo & Secondo
Saint-Justin
Saputo Inc.
SAQ
Servier Canada Inc.
Services Financiers Groupe Invertors
Sisca solutions d’affaires
Sobeys
Solution caviste
Sonia Del Signore
Stylo.ca
SVM
TC Transcontinental
Vignoble Rivière du Chêne
Vinitor Wine Group
Voyages Bergeron
Complaint Management

The Local Service Quality and Complaints Commissioner reports to the MHI Board of Directors regarding the respect of user rights and the diligent review of complaints and dissatisfaction. The commissioner receives requests from patients or their representatives, reviews them, conducts an investigation when deemed necessary and, if applicable, issues recommendations that will help improve the quality of services at the MHI. The commissioner reviewed 266 types of complaints over the year.

Number of files processed in 2014-2015 (by type)

<table>
<thead>
<tr>
<th>Type</th>
<th>Number of files</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consultation</td>
<td>62</td>
</tr>
<tr>
<td>Requests for assistance</td>
<td>98</td>
</tr>
<tr>
<td>Interventions</td>
<td>15</td>
</tr>
<tr>
<td>Complaints</td>
<td>79</td>
</tr>
<tr>
<td>Medical complaints</td>
<td>12</td>
</tr>
<tr>
<td>Total</td>
<td>266</td>
</tr>
</tbody>
</table>

Reasons for complaints and requests in 2014-2015

<table>
<thead>
<tr>
<th>Reasons</th>
<th>Number of files</th>
</tr>
</thead>
<tbody>
<tr>
<td>Care and services delivered</td>
<td>55</td>
</tr>
<tr>
<td>Interpersonal relations</td>
<td>46</td>
</tr>
<tr>
<td>Accessibility</td>
<td>51</td>
</tr>
<tr>
<td>Specific rights</td>
<td>75</td>
</tr>
<tr>
<td>Other reasons</td>
<td>20</td>
</tr>
<tr>
<td>Organization of the environment</td>
<td>19</td>
</tr>
<tr>
<td>Financial aspect</td>
<td>11</td>
</tr>
<tr>
<td>Total</td>
<td>277</td>
</tr>
</tbody>
</table>
Complaint Management
(continued)

Timeframes for reviews by the complaints commissioner

<table>
<thead>
<tr>
<th>Timeframe</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 day</td>
<td>204</td>
</tr>
<tr>
<td>2 to 15 days</td>
<td>34</td>
</tr>
<tr>
<td>16 to 30 days</td>
<td>9</td>
</tr>
<tr>
<td>31 to 45 days</td>
<td>7</td>
</tr>
<tr>
<td>45 days or more</td>
<td>12</td>
</tr>
</tbody>
</table>

Timeframes for reviews by the medical examiners

<table>
<thead>
<tr>
<th>Timeframe</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>30 days or less</td>
<td>5</td>
</tr>
<tr>
<td>31 to 45 days</td>
<td>3</td>
</tr>
<tr>
<td>45 days or more</td>
<td>4</td>
</tr>
</tbody>
</table>

Follow-up: SUMMARY OF MEASURES AND/OR ACTIONS TAKEN

After each complaint is reviewed, a specific action is undertaken in line with the situation. In some cases, a corrective measure will be suggested. This was the case for 19 out of 86 complaints reviewed by the commissioner.

Summary of measures taken

<table>
<thead>
<tr>
<th>Measure</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Monitoring of the individual / Training / Supervision</td>
<td>9</td>
</tr>
<tr>
<td>Improvement in communications</td>
<td>2</td>
</tr>
<tr>
<td>Respect for the rights of the patient</td>
<td>4</td>
</tr>
<tr>
<td>Creation of a protocol</td>
<td>2</td>
</tr>
<tr>
<td>Change in the activities</td>
<td>2</td>
</tr>
</tbody>
</table>

For the other complaints reviewed, the commissioner undertook one or more of the following actions:

- Mediation
- Clarification
- Steps to improve quality
- General information
- Facilitation / liaison
- Help to access care or a service
# Financial Statements

## Statement of financial position March 31, 2015

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>$28,646,372</td>
<td>$363,851</td>
<td>$29,010,223</td>
<td>$17,835,270</td>
</tr>
<tr>
<td>Receivables - Montreal Agency and MSSS</td>
<td>$15,676,792</td>
<td>$1,026,250</td>
<td>$16,703,042</td>
<td>$19,136,310</td>
</tr>
<tr>
<td>Receivables - Other</td>
<td>$14,189,232</td>
<td>$10,210,504</td>
<td>$24,399,736</td>
<td>$29,237,156</td>
</tr>
<tr>
<td>Subsidies to be received (accounting reform)</td>
<td>$9,075,092</td>
<td>$10,601,796</td>
<td>$19,676,888</td>
<td>$18,680,058</td>
</tr>
<tr>
<td>Deferred charges related to debts</td>
<td>$2,495,966</td>
<td>$2,495,966</td>
<td>$2,495,966</td>
<td>$2,370,479</td>
</tr>
<tr>
<td>Other items</td>
<td>$82,417</td>
<td>$82,417</td>
<td>$154,726</td>
<td>$154,726</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>$62,246,569</td>
<td>$30,121,703</td>
<td>$92,368,272</td>
<td>$87,413,999</td>
</tr>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Temporary loans</td>
<td>$4,091,019</td>
<td>$4,091,019</td>
<td>$4,091,019</td>
<td>$11,463,902</td>
</tr>
<tr>
<td>Other payables and other expenses</td>
<td>$24,447,433</td>
<td>$15,713,705</td>
<td>$40,161,138</td>
<td>$37,676,752</td>
</tr>
<tr>
<td>Advances and payables - Montreal Agency (decentralized env.)</td>
<td>$10,725,565</td>
<td>$10,725,565</td>
<td>$3,841,868</td>
<td>$3,841,868</td>
</tr>
<tr>
<td>Accrued interest payable</td>
<td>$1,030,281</td>
<td>$1,030,281</td>
<td>$972,605</td>
<td>$972,605</td>
</tr>
<tr>
<td>Deferred revenues - principal and ancillary activities</td>
<td>$35,452,201</td>
<td>$49,379,465</td>
<td>$84,831,666</td>
<td>$81,163,340</td>
</tr>
<tr>
<td>Long-term debt</td>
<td>$117,614,775</td>
<td>$117,614,775</td>
<td>$109,413,130</td>
<td>$109,413,130</td>
</tr>
<tr>
<td>Liabilities for future benefits</td>
<td>$12,745,026</td>
<td>$12,745,026</td>
<td>$12,448,987</td>
<td>$12,448,987</td>
</tr>
<tr>
<td>Other items</td>
<td>$146</td>
<td>$146</td>
<td>$59,526</td>
<td>$59,526</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>$72,644,806</td>
<td>$198,554,810</td>
<td>$271,199,616</td>
<td>$257,040,110</td>
</tr>
<tr>
<td><strong>Net assets (NET DEBT)</strong></td>
<td>($10,398,237)</td>
<td>($168,433,107)</td>
<td>($178,831,344)</td>
<td>($169,626,111)</td>
</tr>
<tr>
<td><strong>Non-financial assets</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital assets</td>
<td>$169,766,081</td>
<td>$169,766,081</td>
<td>$169,766,081</td>
<td>$169,766,081</td>
</tr>
<tr>
<td>Inventories</td>
<td>$3,452,127</td>
<td>$3,452,127</td>
<td>$3,452,127</td>
<td>$3,452,127</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>$680,686</td>
<td>$680,686</td>
<td>$886,438</td>
<td>$886,438</td>
</tr>
<tr>
<td><strong>Total non-financial assets</strong></td>
<td>$4,132,813</td>
<td>$169,766,081</td>
<td>$173,898,894</td>
<td>$167,668,699</td>
</tr>
<tr>
<td><strong>Accumulated surplus (Deficit)</strong></td>
<td>($6,265,424)</td>
<td>$1,332,974</td>
<td>($4,932,450)</td>
<td>($1,957,412)</td>
</tr>
</tbody>
</table>
# Income statement

## Operating Funds

### Total 2014-2015

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Subsidies from the Montreal Agency and MSSS</td>
<td>$145,152,154</td>
<td>70.4%</td>
</tr>
<tr>
<td>Subsidies from the Government of Canada</td>
<td>$10,879,726</td>
<td>5.3%</td>
</tr>
<tr>
<td>Room surcharges</td>
<td>$2,291,404</td>
<td>1.1%</td>
</tr>
<tr>
<td>Services rendered and cost recoveries</td>
<td>$3,663,066</td>
<td>1.8%</td>
</tr>
<tr>
<td>Subsidies from the FRSQ</td>
<td>$1,630,510</td>
<td>0.8%</td>
</tr>
<tr>
<td>Donations</td>
<td>$4,316,321</td>
<td>2.1%</td>
</tr>
<tr>
<td>Other revenues - Research</td>
<td>$28,288,368</td>
<td>13.7%</td>
</tr>
<tr>
<td>Other revenues - ÉPIC Centre</td>
<td>$3,283,804</td>
<td>1.6%</td>
</tr>
<tr>
<td>Medical teaching and teaching support</td>
<td>$1,931,902</td>
<td>0.9%</td>
</tr>
<tr>
<td>Commercial activities and other revenues</td>
<td>$4,885,770</td>
<td>2.4%</td>
</tr>
<tr>
<td><strong>Total revenues</strong></td>
<td>$206,323,025</td>
<td>100.0%</td>
</tr>
</tbody>
</table>

### Total 2013-2014

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Subsidies from the Montreal Agency and MSSS</td>
<td>$144,128,033</td>
<td>68.4%</td>
</tr>
<tr>
<td>Subsidies from the Government of Canada</td>
<td>$12,120,405</td>
<td>5.7%</td>
</tr>
<tr>
<td>Room surcharges</td>
<td>$1,868,541</td>
<td>0.9%</td>
</tr>
<tr>
<td>Services rendered and cost recoveries</td>
<td>$3,907,054</td>
<td>1.9%</td>
</tr>
<tr>
<td>Subsidies from the FRSQ</td>
<td>$2,176,401</td>
<td>1.0%</td>
</tr>
<tr>
<td>Donations</td>
<td>$3,938,168</td>
<td>1.9%</td>
</tr>
<tr>
<td>Other revenues - Research</td>
<td>$32,799,295</td>
<td>15.6%</td>
</tr>
<tr>
<td>Other revenues - ÉPIC Centre</td>
<td>$3,074,296</td>
<td>1.5%</td>
</tr>
<tr>
<td>Medical teaching and teaching support</td>
<td>$2,264,378</td>
<td>1.1%</td>
</tr>
<tr>
<td>Commercial activities and other revenues</td>
<td>$4,577,644</td>
<td>2.2%</td>
</tr>
<tr>
<td><strong>Total revenues</strong></td>
<td>$210,854,215</td>
<td>100.0%</td>
</tr>
</tbody>
</table>

### Expenses

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries, social benefits and payroll taxes</td>
<td>$118,218,974</td>
<td>57.5%</td>
</tr>
<tr>
<td>Medical and surgical supplies</td>
<td>$42,844,293</td>
<td>20.8%</td>
</tr>
<tr>
<td>Medication</td>
<td>$2,439,642</td>
<td>1.2%</td>
</tr>
<tr>
<td>Blood products</td>
<td>$3,188,993</td>
<td>1.6%</td>
</tr>
<tr>
<td>Other expenses</td>
<td>$38,960,986</td>
<td>18.9%</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td>$205,652,888</td>
<td>100%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Internally restricted with respect to completed research projects</td>
<td>($226,260)</td>
<td></td>
</tr>
<tr>
<td>Use of internally restricted resources for research projects</td>
<td>$850,531</td>
<td></td>
</tr>
<tr>
<td>Internally restricted with respect to the ÉPIC Centre</td>
<td>($35,812)</td>
<td></td>
</tr>
<tr>
<td>Transfer of research capital assets to the capital asset fund</td>
<td>($1,078,242)</td>
<td></td>
</tr>
<tr>
<td>Transfer of ÉPIC Centre capital assets to the capital asset fund</td>
<td>($164,081)</td>
<td></td>
</tr>
<tr>
<td>Amount charged to unallocated balance of the operating fund</td>
<td>$16,273</td>
<td></td>
</tr>
<tr>
<td><strong>Surplus (deficit)</strong></td>
<td>$670,137</td>
<td>$2,197,877</td>
</tr>
</tbody>
</table>

### Capital Found

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues by funding source</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Montreal Agency</td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td>Montreal Heart Institute Foundation, research and other sources</td>
<td>$4,191,451</td>
<td>$4,032,305</td>
</tr>
</tbody>
</table>
# Volumes of activities

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Hospitalizations</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Admissions</td>
<td>7,681</td>
<td>7,525</td>
</tr>
<tr>
<td>Patient days</td>
<td>42,951</td>
<td>42,361</td>
</tr>
<tr>
<td>Day care</td>
<td>14,271</td>
<td>13,493</td>
</tr>
<tr>
<td>Average hospital stay in days</td>
<td>5.62</td>
<td>5.63</td>
</tr>
<tr>
<td><strong>Outpatient services</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Emergency Room cases</td>
<td>17,131</td>
<td>17,405</td>
</tr>
<tr>
<td>Outpatient visits</td>
<td>80,972</td>
<td>83,178</td>
</tr>
<tr>
<td><strong>Surgical sector</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Procedures</td>
<td>2,121</td>
<td>1,923</td>
</tr>
<tr>
<td>Cardiac surgeries</td>
<td>1,785</td>
<td>1,745</td>
</tr>
<tr>
<td>Other surgeries</td>
<td>336</td>
<td>178</td>
</tr>
<tr>
<td>Patient hours</td>
<td>8,371</td>
<td>8,014</td>
</tr>
<tr>
<td>Minimally invasive surgeries</td>
<td>107</td>
<td>122</td>
</tr>
<tr>
<td>Transplantations</td>
<td>12</td>
<td>13</td>
</tr>
<tr>
<td><strong>Hemodynamics</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total procedures</td>
<td>6,582</td>
<td>6,445</td>
</tr>
<tr>
<td>Therapeutic procedures</td>
<td>2,756</td>
<td>2,598</td>
</tr>
<tr>
<td>Diagnostic procedures</td>
<td>3,826</td>
<td>3,847</td>
</tr>
<tr>
<td><strong>Peripheral hemodynamics</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Electrophysiology</td>
<td>2,332</td>
<td>2,297</td>
</tr>
<tr>
<td>Total procedures</td>
<td>631</td>
<td>617</td>
</tr>
<tr>
<td>Pacemakers</td>
<td>469</td>
<td>434</td>
</tr>
<tr>
<td>Defibrillators</td>
<td>603</td>
<td>617</td>
</tr>
<tr>
<td>Ablations</td>
<td>629</td>
<td>629</td>
</tr>
<tr>
<td><strong>Other procedures</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Human Resources</td>
<td>57</td>
<td>60</td>
</tr>
<tr>
<td>Managerial staff - Full-time</td>
<td>7</td>
<td>10</td>
</tr>
<tr>
<td>Managerial staff - Part-time (full-time equivalent)</td>
<td>836</td>
<td>811</td>
</tr>
<tr>
<td>Regular staff - Full-time</td>
<td>337</td>
<td>330</td>
</tr>
<tr>
<td>Regular staff - Part-time (full-time equivalent)</td>
<td>97</td>
<td>169</td>
</tr>
<tr>
<td>Casual staff (full-time equivalent)</td>
<td>90</td>
<td>84</td>
</tr>
<tr>
<td>Active physicians</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### Management and accountability agreement

The Executive Committee and members of the Board of Directors have been periodically examining the results of performance indicators outlined in the management and accountability agreement. These results show an overall improvement of the MHI’s performance compared to last year, with the exception of the emergency department’s performance indicators, which are being closely monitored.

<table>
<thead>
<tr>
<th>Performance indicator</th>
<th>Annual target</th>
<th>2013-2014 result</th>
<th>2014-2015 result</th>
<th>Comparison</th>
</tr>
</thead>
<tbody>
<tr>
<td>% of stays 24 hours or longer on a stretcher in the emergency department</td>
<td>20.0%</td>
<td>38.8%</td>
<td>39.1%</td>
<td>Stable</td>
</tr>
<tr>
<td>% of stays 48 hours or longer on a stretcher in the emergency department</td>
<td>0%</td>
<td>5.6%</td>
<td>6.6%</td>
<td>Slight decline</td>
</tr>
<tr>
<td>% of stays 48 hours or longer on a stretcher in the emergency department for patients aged 75 or older</td>
<td>0%</td>
<td>7.4%</td>
<td>8.3%</td>
<td>Slight decline</td>
</tr>
<tr>
<td>Average stay on a stretcher</td>
<td>12 hr.</td>
<td>21.1 hr.</td>
<td>21.5 hr.</td>
<td>Stable</td>
</tr>
<tr>
<td>Average stay on a stretcher for patients aged 75 or older</td>
<td>12 hr.</td>
<td>23.6 hr.</td>
<td>23.7 hr.</td>
<td>Stable</td>
</tr>
<tr>
<td>Average number of patients being processed or waiting to be evaluated/directed to long-term care or residential beds and occupying short-term care beds</td>
<td>3</td>
<td>1</td>
<td>1</td>
<td>Target met and exceeded</td>
</tr>
<tr>
<td>Average number of patients waiting to be admitted to a rehabilitation centre or long-term care (CHSLD) and occupying short-term care beds, excluding mental health</td>
<td>3</td>
<td>0</td>
<td>0</td>
<td>Target met and exceeded</td>
</tr>
<tr>
<td>Average number of patients waiting for non-institutional resources (NIR) occupying short-term care beds, excluding mental health</td>
<td>3</td>
<td>0</td>
<td>0</td>
<td>Target met and exceeded</td>
</tr>
<tr>
<td>Notification rates for accommodation in a general and specialized care hospital centre (CHSGS) and the “programme d’hébergement pour évaluation” (PHPE) for patients aged 75 or older</td>
<td>4.99%</td>
<td>1.5%</td>
<td>1.3%</td>
<td>Target met and exceeded</td>
</tr>
<tr>
<td>% of requests carried out within set wait times in hemodynamics (under 2 weeks)</td>
<td>100%</td>
<td>96%</td>
<td>96%</td>
<td>Stable</td>
</tr>
<tr>
<td>% of requests carried out within set wait times in hemodynamics (2 weeks to 2 months)</td>
<td>90%</td>
<td>90%</td>
<td>88%</td>
<td>Stable</td>
</tr>
<tr>
<td>% of requests carried out within set wait times in cardiac surgery (under 2 weeks)</td>
<td>100%</td>
<td>87%</td>
<td>89%</td>
<td>Slight improvement</td>
</tr>
<tr>
<td>% of requests carried out within set wait times in cardiac surgery (2 weeks to 3 months)</td>
<td>90%</td>
<td>77%</td>
<td>70%</td>
<td>Slight decline</td>
</tr>
<tr>
<td>% of requests in the centralized mechanism processed within set wait times for a surgery requiring hospitalization</td>
<td>90%</td>
<td>100%</td>
<td>100%</td>
<td>Target met and exceeded</td>
</tr>
<tr>
<td>Performance indicator</td>
<td>Annual target</td>
<td>2013-2014 result</td>
<td>2014-2015 result</td>
<td>Comparison</td>
</tr>
<tr>
<td>--------------------------------------------------------------------------------------</td>
<td>---------------</td>
<td>------------------</td>
<td>------------------</td>
<td>-------------------------------------</td>
</tr>
<tr>
<td>% of requests carried out within set wait times in electrophysiology (under 48 hours)</td>
<td>100%</td>
<td>81%</td>
<td>86%</td>
<td>Slight improvement</td>
</tr>
<tr>
<td>% of requests carried out within set wait times in electrophysiology (48 hours to 3 months)</td>
<td>75%</td>
<td>61%</td>
<td>83%</td>
<td>Target met and exceeded (significant improvement)</td>
</tr>
<tr>
<td>Hours of overtime worked by nursing staff</td>
<td>6.89%</td>
<td>6.58%</td>
<td>5.95%</td>
<td>Target met and exceeded</td>
</tr>
<tr>
<td>Hours of overtime for all staff</td>
<td>4.04%</td>
<td>4.16%</td>
<td>3.90%</td>
<td>Target met and exceeded</td>
</tr>
<tr>
<td>Ratio of salary insurance hours versus hours worked</td>
<td>5.85%</td>
<td>5.68%</td>
<td>5.14%</td>
<td>Target met and exceeded</td>
</tr>
<tr>
<td>Rate of Clostridium difficile diarrhea</td>
<td>9.00</td>
<td>6.5</td>
<td>6.05</td>
<td>Target met and exceeded</td>
</tr>
<tr>
<td>Rate of MRSA bacteremia</td>
<td>0.96</td>
<td>0.00</td>
<td>0.00</td>
<td>Target met and exceeded</td>
</tr>
<tr>
<td>Rate of nosocomial bacteremia infection on central lines in the intensive care unit</td>
<td>3.15</td>
<td>0.70</td>
<td>0.00</td>
<td>Target met and exceeded</td>
</tr>
<tr>
<td>Compliance with the ratio of number of nurses per bed for the nosocomial infection prevention program in CHU-IU-CAU</td>
<td>1 nurse/ 100 beds</td>
<td>Achieved</td>
<td>1.33 nurse/ 100 beds</td>
<td>Target met and exceeded</td>
</tr>
<tr>
<td>Average degree of completion in carrying out the 4 steps required to eliminate grey zones in short-term care units</td>
<td>100%</td>
<td>42.9%</td>
<td>42.9%</td>
<td>Target not met</td>
</tr>
<tr>
<td>Influenza vaccination coverage targets for medical staff</td>
<td>60%</td>
<td>N/A</td>
<td>31%</td>
<td>Target not met</td>
</tr>
<tr>
<td>Number of users (doctors and nurses) able to access the DSQ visualizer in 2014-2015</td>
<td>150</td>
<td>N/A</td>
<td>155</td>
<td>Target met and exceeded</td>
</tr>
</tbody>
</table>
## Financial Statements

### As of March 31, 2015

*(In thousands of dollars)*

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investment</td>
<td>$131,665</td>
<td>$120,438</td>
</tr>
<tr>
<td>Cash</td>
<td>$1,623</td>
<td>$949</td>
</tr>
<tr>
<td>Receivables</td>
<td>$605</td>
<td>$1,034</td>
</tr>
<tr>
<td>Inventories</td>
<td>$27</td>
<td>$39</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>$330</td>
<td>$50</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$134,250</strong></td>
<td><strong>$122,510</strong></td>
</tr>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Payables and expenses</td>
<td>$1,358</td>
<td>$2,035</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$1,358</strong></td>
<td><strong>$2,035</strong></td>
</tr>
<tr>
<td><strong>Fund balance</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Allocated</td>
<td>$121,187</td>
<td>$104,894</td>
</tr>
<tr>
<td>Non-allocated</td>
<td>$11,705</td>
<td>$15,581</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$132,892</strong></td>
<td><strong>$120,475</strong></td>
</tr>
<tr>
<td></td>
<td><strong>$134,250</strong></td>
<td><strong>$122,510</strong></td>
</tr>
</tbody>
</table>

Note: Copies of the Montreal Heart Institute Foundation’s financial summary are available at the following address:

**The Montreal Heart Institute Foundation**  
5000, Bélanger Street, Montreal (Quebec) H1T 1C8
### Income Statement

**As of March 31, 2015**  
*(In thousands of dollars)*

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Donations</td>
<td>$7,421</td>
<td>$8,097</td>
</tr>
<tr>
<td>Fundraising activities</td>
<td>$4,809</td>
<td>$4,207</td>
</tr>
<tr>
<td>Bequests</td>
<td>$1,131</td>
<td>$1,159</td>
</tr>
<tr>
<td>Investment revenues</td>
<td>$6,518</td>
<td>$6,680</td>
</tr>
<tr>
<td>Variation in unrealized capital gain or loss on investment</td>
<td>$5,030</td>
<td>$7,331</td>
</tr>
<tr>
<td><strong>Gross operating revenues</strong></td>
<td><strong>$24,909</strong></td>
<td><strong>$27,474</strong></td>
</tr>
<tr>
<td>Direct and indirect expenses related to fundraising activities</td>
<td>$3,315</td>
<td>$2,927</td>
</tr>
<tr>
<td><strong>Net operating revenues</strong></td>
<td><strong>$21,594</strong></td>
<td><strong>$24,547</strong></td>
</tr>
<tr>
<td>Administrative expenses</td>
<td>$1,846</td>
<td>$1,735</td>
</tr>
<tr>
<td><strong>Surplus of revenues over expenses before contributions</strong></td>
<td><strong>$19,748</strong></td>
<td><strong>$22,812</strong></td>
</tr>
<tr>
<td>Contributions to the MHI - research, technological development, and other</td>
<td>$7,331</td>
<td>$9,072</td>
</tr>
<tr>
<td><strong>Surplus of revenues over expenses</strong></td>
<td><strong>$12,417</strong></td>
<td><strong>$13,740</strong></td>
</tr>
<tr>
<td>Start-of-year balance</td>
<td>$120,475</td>
<td>$106,735</td>
</tr>
<tr>
<td><strong>End-of-year balance</strong></td>
<td><strong>$132,892</strong></td>
<td><strong>$120,475</strong></td>
</tr>
</tbody>
</table>

**Recording of contributions**

In 2014-2015, the Foundation’s contributions to the Institute totalled **$7.3 million** and mainly went towards funding the MHI’s research projects and the purchase of specialized equipment. These contributions are only recorded once the amounts are paid to the Institute.

**Cost-efficiency measures**

Thanks to sound operational management, the Foundation was able to optimize recurring administrative expenses, which represented **7.4%** of all gross operational revenues and investment revenues for the 2014-2015 fiscal year.
Board of Directors, Committees and Consulting Bodies of the Montreal Heart Institute

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As of March 31, 2015

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Citizen member

MR. ÉRIC BÉDARD
Vice-Chair
Citizen member

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Executive Director
Secretary

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Université de Montréal
University Affiliation

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Agence de la santé et des services sociaux de Montréal

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Users’ Committee

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Co-opted member

MR. ROBERT COUILLARD
Users’ Committee

MR. ROBERT COURTEAU
Co-opted member

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Agence de la santé et des services sociaux de Montréal

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Co-opted member

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Co-opted member

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Université de Montréal
University Affiliation

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Co-opted member

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Council of Nurses

MS. MANON LÉVEILLÉ
Multidisciplinary Council

MS. ISABELLE PERRAS
Co-opted member

DR. ANTOINE ROCHON
Council of Physicians, Dentists and Pharmacists

DR. ÉRIC THORIN
Non-Clinical Staff

MR. FRANÇOIS VEILLET
MHI Foundation

Guest

DR. PIERRE PAGÉ
Director of Professional Services
Committees and Consulting Bodies
As of March 31, 2015

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President

CLINICAL ETHICS COMMITTEE
Ms. Marie-France Ouimette
President

COMMITTEE ON RESEARCH ETHICS
AND THE DEVELOPMENT OF NEW
TECHNOLOGIES
Dr. Michel Carrier
President

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Ms. Louise Béliveau
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President

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AND PHARMACISTS
Dr. Antoine Rochon
President

MULTIDISCIPLINARY COUNCIL
Ms. Francine Guilbault
President

USERS COMMITTEE
Mr. Gaétan Bruneau
President

VALORISATION AND GOVERNANCE WORKING
GROUP
Mr. Henri-Paul Rousseau
President

EXPERTS COMMITTEE INVEST
IN EXCELLENCE – PHASE 2
Mr. Normand Morin
President

2015 Delegates to the AQESSS
Mr. Pierre Anctil, Mr. Marc de Bellefeuille
and Dr. Denis Roy
Executive Team
of the Montreal Heart Institute

Executive Team
As of March 31, 2015

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Executive Director

MR. YVES AMYOT
Director of Technical and Building Resources

MS. CAROLE BOUCHER
Director of Multidisciplinary Services

DR. ANNIE DORE
Director of Education

MS. DANIELLE HUARD
Assistant Director, Financial Resources

DR. MARTIN JUNEAU
Director of Prevention

MR. GILLES LEFEBVRE
Deputy Chief Executive Officer
Director of Operations and Administrative Services, Research Centre

MS. SYLVIE MIREAULT
Director of Human Resources

DR. PIERRE PAGÉ
Director of Professional Services

MS. MARIE-JOSÉE SIMARD
Acting Director of Nursing

DR. JEAN-CLAUDE TARDIF
Director of the Research Centre
Chiefs of Medical Departments and Services
As of March 31, 2015

DR. RAYMOND CARTIER
Chief of the Department of Surgery

DR. ALAIN DESCHAMPS
Chief of the Department of Anesthesiology

DR. ANIQUE DUCHARME
Coordinator of the Heart Failure Clinic

DR. RICHARD GALLO
Chief of the Ambulatory Department

DR. PATRICK GARCEAU
Chief of the Non-Invasive Cardiology Department

DR. JEAN GRÉGOIRE
Chief of the Department of Nuclear Medicine

DR. PETER GUERRA
Chief of the Department of Medicine

DR. PHILIPPE L. L’ALLIER
Chief of the Hemodynamics Service

DR. YOAN LAMARCHE
Director of the Surgical Intensive Care Unit

DR. PIERRE A. LAMOUREUX
Chief of the Department of Psychosomatic Medicine

DR. MARK LISZKOWSKI
Director of the Cardiac Intensive Care Unit

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Chief of the Electrophysiology Service

DR. FRANÇOIS-PIERRE MONGEON
Chief of the Electrophysiology Service

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Acting Chief of the Department of Medical Biology

DR. LOUIS-P. PERRAULT
Chief of Service, Surgery Department

DR. PIERRE ROBILLARD
Acting Chief of Department of radiology

DR. JEAN-FRANÇOIS TANGUAY
Director of the Coronary Care Unit

DR. ALAIN VADEBONCŒUR
Chief of the Emergency Medical Service

MS. LUCIE VERRET
Chief of the Pharmacy Department
Board of Directors and Executive Team of the MHIF

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MS. ISABELLE COURVILLE
Vice-Chair
MR. FRANÇOIS VEILLET
Vice-Chair
MR. ANDRÉ COURVILLE
Treasurer
MR. MICHEL BOISLARD
Secretary
MS. MÉLANIE LA COUTURE
Executive Director

Executive Committee

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MR. MICHEL BERNIER
MR. LOUIS BOIVIN
MR. ROGER CASGRAIN
MR. GABRIEL CHINIARA
MS. FRANCE CHRÉTIEN DESMARAIS
MS. DIANE DUNLOP-HÉBERT
MS. SYLVIE FONTAINE
MS. SUSAN KUDZMAN
MR. MATHIEU L. L’ALLIER
MR. ÉRIC LAMARRE
MR. PIERRE-ELIOTT LEVASSEUR
MR. THOMAS LITTLE
MR. TONY METI
MR. ROBERT PARÉ
DR. DENIS ROY
MR. LOUIS A TANGUAY

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MS. CHRISTIANE BERGEVIN  MR. CLAUDE MCMASTER
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MR. DANIEL HERTSBERG  DR. JEAN-CLAUDE TARDIF
MR. MEL HOPPENHEIM  MR. JEAN-PHILIPPE TOWNER
MR. DANIEL LAMARRE  *Including members of the Executive Committee
MR. ALAIN LELLOUCHE

Executive Team

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Executive Director  Director, Business Development,
MS. GUYLAINE BANVILLE  Events and Fundraising Projects
Director, Business Development,  MR. JEAN-FRANÇOIS FORTIN
Direct Marketing  Director, Finances and Administration
MS. JOSÉE DARCHE  MS. LISE PLANTE
Director, Business Development,  Director, Communications and Marketing
Major and Planned Gifts
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The masculine gender is used in this publication without prejudice and solely to facilitate reading.

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